Public Disclosure Authorized

				SOCIAL PROTECTION DEVELOPMENT PROJECT				**May 30, 2014**	
1	**2**	**3**	**4**		**7**	**8**	**9. Estimated dates**		
Package number	**Description**	**Type**	**Number of slices/items/ subpackages**	**Name of Contractor/amount /date**	**Procur. Method**	**Review by the Bank (prior/post)**	**BD/RFP Prepara-tion**	**Contract Signing**	**Contract Completion**
SOCIAL PROTECTION DEVELOPMENT PROJECT									
Component I: Strengthening and Development of LM Institutions, Policies and Programs and Renewal of the NES									
Idris Isayev (A. 1.1.1)	**Sub-Component I.1.1. Improvements in Labor Market Regulations**								
1-A 1.1.1-ITA/LTA	Local Consultancy for changes in regulations (Local)	CS	1		IC	Prior	July'13	Sep'13	Dec'13
1-A 1.1.1-PR	Development and production of information communication materials	CS	1	**During mission of the Bank (1-7 March, 2012) it was decided to delete this line and use the amount (107,900 USD) for the second phase of MTP (164,445 USD) plus funds from unused money**					
1-A 1.1.1-TR	Training in labor regulations enforcement	TR	1	**The line is cancelled due to availability of funds for named purposes in other lines. 194,200 USD is re-allocated to unused money to cover gaps in bigger lines.**					
1-A 1.1.1-TR	Training in labor regulations development	TR	2	**During the Bank's mission to Baku on May 06-08, 2013 it was decided to cancel this line due to the fact that all possible trainings have been carried out under other assignments. 30,800 USD were reallocated to unused money to cover gaps in other lines.**	SOE	N/A	April'12	Jan,13	Dec'14
1-A 1.1.1-G-a	Procurement of software for creation of electronic information system for notification of labour agreement	G	1		NCB	Prior	May'14	July'14	Sept'14
1-A 1.1.1-G-b	Procurement of software for establishment of electronic data sharing and creation of interactive call center	G	1		NCB	Prior	May'14	July'14	Sept'14
1-A 1.1.1-CW-i	Renovation of the 142 and 195 call center rooms located in the administrative building of the Ministry aimed at improvement of services provided by MLSPP				SH	Post	May'14	June'14	July'14
1-A 1.1.1-CW-ii	Renovation of the server room located in the administrative building of the Ministry aimed at improvement of the MLSPP electronic information system	CW	1		NCB	Prior	May'14	July'14	August'14
1-A 1.1.1-G-c	Conducting additional fiber optic cable in the administrative building of the Ministry and installing communication lines in the server room with an aim to improve the communication lines of the MLSPP	G	1		SH	Post	May'14	June'14	June'14
1-A 1.1.1-G-d	Procurement of equipment for uninterrupted operation of 142 call center and data sharing	G	1		NCB	Prior	May'14	July'14	Sept'14
1-A 1.1.1-G-e	Procurement of furniture for operationalization of 142 call center of the MLSPP	G	1		SH	Post	May'14	June'14	June'14
1-A 1.1.1-G-f	Procurement of the specialized equipment for the server room	G	1		NCB	Prior	May'14	July'14	Sept'14
B. I.1.2	**Sub-Component I.1.2 Strengthen Occupational Safety**								
2-B 1.1.2-LTA/ITA	Enhancing the capacity of the State Labor Inspectorate	CS	1	AETS - Application Européenne de Technologies et de Services (France)/USD 1 043 768/July 7, 2010	QCBS	Prior	Dec' 09	June'10	Jun'13
2-B 1.1.2-TR-1	Conducting meetings and organization of workshops, seminars (Conducting Ralli workshops, in November 2010/2012 and seminar April 2011 and Ralli semiar in May 2011)	TR	1	"A Role of Labour Inspections in National OSH System" November 18-19, 2010/**51,707.00 USD** "OSH Management Systems: a Tool for Continuous Development" April 26 and 28, 2011/**30,775 USD** "The Workshop for Labour Inspectors of Regional Alliance of Labour Inspectorates Member States" May 25-26, 2011/**47,720.00 USD** Forth Regional Conferences of Labour Inspections of South Eastern Europe/November 2012/**56,312.04 USD.**	SOE	N/A	Oct'10	Nov'10	May'11
2-B 1.1.2-TR	Training of Trainers on Occupational Safety (Training in Drezden)	TR	1	15 inspectors from SLIS to go through trainings during 3-14 October of 2011 in Dresden Academy (NOB date Wed 9/7/2011 3:14 AM)	SOE	N/A	Oct'11	Oct'11	Oct'11
2-B 1.1.2-CS-a	Training of Occupational Safety Inspectors (Follow-up trainings for SLIS inspectors)	CS	2		CQ	Post	May, 14	July'14	Dec'14

2-B 1.1.2-G	Specialized equipment, laboratories, vehicles	G	3	"Grand Motors" LLC (Azerbaijan)/**495,844.08** EURO/March 13, 2012 "Azerbaijan Technologies" Firm (Azerbaijan)/**1,581 005.30** EURO/February 15, 2012 equivalent to **2,699,904.19 USD**	ICB	Prior	June'11	Feb'12	May'12
2-B 1.1.2-G-1	Vehicles for SLI Offices	G	1	"Performance Center Co."Ltd (Azerbaijan) /650,000.00 AZN (850 000 USD) /November 11, 2010	ICB	Prior	July'10	November'10	Oct'10
2-B 1.1.2-G-b	**Publication of information, comunication materials (printing of materials, filming video clips etc.)**	G	2	Printing of books, lables, stickers and grawing for SLI/"Tereqqi" MMC/16,000 AZN (**20,513 USD**)/22.05.2010, VVECAN #06 (USD **34,351**) **TOTAL:**	SH	Post	May, 13	May'10	Dec'14
2-B 1.1.2-CS-b	Audit of new occupational safety standards	CS	1	**During the Bank's mission to Baku on May 06-08, 2013 it was decided to cancel this line due to the fact that in fact audit will not be carried out. 84,100 USD were reallocated to unused money to cover gaps in other lines.**	IC	Post	June'13	July'13	Sep'13
C. I.1.3	**Sub-Component I.1.3 Improving Occupational Classification & Standards**								
3-C 1.1.3-CS	Development of improved occupational standards according to ISCO88/08, and relevant training standards	CS	1	GOPA Consultants (Germany)/3 132 983.7 USD / June 16, 2010	QCBS	Prior	Dec' 09	June'10	Jun'13
3-C 1.1.3-CS-c	**Qualification standards and development of training materials**	CS	1	Contract with IBF (2,333,853.82 USD) on July 01, 2013.	QCBS	Prior	Jan'13	June'13	Dec'14
3-C 1.1.3-CS-c-i	Preparation of Terms of Reference (TOR) on Development of qualification standards and training materials	CS	1	Contract with Mr.David Parkes/August 10, 2012	IC	Prior	July'12	August'12	Sep'12
3-C 1.1.3-G	Publications & dissemination of materials	G	4	Printing of Occupational standards booklets/"VVE CAN" MMC/43,128 USD. Printing RBT Service Contr # 7 in an amount 29,295USD. Printing of occupational standards - Linel Qrup MMC/74,700 AZN, equivalent to 95,769 USD. **TOTAL up to now: 168 192 USD.**	SH	Post	June'11	June'11	Dec'14
3-C 1.1.3-G-a	Development of Press-Service Department of the ministry for provision of promoting services for SPDP	G	1	"PIXAR" MMC (Azerbaijan)/80,202.50 AZN (100 000 USD) / November 4, 2010	SH	Post	October 18, 2010	Nov'10	Nov'10
3-C 1.1.3-TR	**Establishment of Occupational Standards Center**	CS	1	Contract with SEFT-90,852.3 AZN (116,477.30 USD) and OSC staff Contracts 112,860 AZN (144,692.30 USD)	SOE	N/A	Jan, 11	Apr, 11	Dec'14
3-C 1.1.3-CS-e	**Audit of the new occupational standards and classification**	**CS**	**1**	**During mission of the Bank (1-7 March, 2012) it was decided to delete this line and leave the amount (84,100 USD) to unused money for future needs**					
D. I.1.4	**Sub-component I.1.4 Capacity building for labor market and policy formulations**								
4-D 1.1.4-TR	**Training for policy makers**	TR	2	Study Tour for policy makers to Volqoqradskaya and Tumenskaya oblasts of Russian Federation on "Social Contracts"/6,420.25 USD ILO trainig for N.Sultan, June 2011/5,698.00 USD Employment Forum Belgium, November 2011/30,418.57 USD Seminar for policy makers in Ethiopia, June 2011/2,422.69 USD ILO Training for OSC staff, Turin, Italy/9,898.00 USD Employment Forum in Belgium 25 November - 01 December, 2012/39,354 USD, 20, th European Socual Sevives Conference, Copenhagen, Denimark USD 12,521 **TOTAL for now: 106,733 USD**	SOE	N/A	April'11	March,11	Dec'14
4-D 1.1.4-G	Purchase of reference materials, studies, and statistical tools	G	5	**The line is cancelled due to availability of funds for named purposes in other lines. 89,600 USD is re-allocated to unused money to cover gaps in bigger lines.**					
4-D 1.1.4-G-a	Equipment for training and resource center	G	1	**During mission of the Bank (1-7 March, 2012) it was decided to delete this line and leave the amount (52,100 USD) to unused money for future needs**					
E. I.1.5	**Sub-component I.1.5 Strengthen LM information systems**								
5-E 1.1.5-ITA/LTA	Development of a Performance Information and Management System	CS	1	MHC International Ltd. (UK)/ 275 000 USD/ February 18, 2011	QCBS	Prior	Aug'10	Feb'11	Feb'12
5-E 1.1.5-b-TR	Training on impact evaluation techniques	TR	1	**During the Bank's mission to Baku on May 06-08, 2013 it was decided to cancel this line due to the fact that trainings are carried out under other assignments. 89,700 USD were reallocated to unused money to cover gaps in other lines.**	CQS				
5-E 1.1.5-b-CS	**Monitoring of LM surveys (Labour Force Survey)**	CS	1	Contract with SIAR Research and Consulting Group (Azerbaijan)/409,825.09 AZN equivalent to **525,416.78 USD**	QCBS	Prior	Nov'11	Oct'12	July'13

5-E 1.1.5-b-CS-a	Assesment of ALMPs outcomes	CS	1		CQS	Post	Sep'14	Nov'14	Nov'14
5-E 1.1.5-b-CS-a	Net impact evaluation of ALMPS	CS	2	**During the Bank's mission to Baku on May 06-08, 2013 it was decided to cancel this line and add the new line above for one assessment of ALMPs results. 196,200 USD were reallocated to unused money to cover gaps in other lines.**	CQS				
5-E 1.1.5-b-CS-b	Qualitative assessment of ALMP beneficiaries	CS	2	**During the Bank's mission to Baku on May 06-08, 2013 it was decided to cancel this line and add the new line above for one assessment of ALMPs results. 82,200 USD were reallocated to unused money to cover gaps in other lines.**	CQS				
Metin Kerimli	**Subcomponent I.2 Renewal of the National Employment Services (NES)**								
A. I.2.1	**Sub-component I.2.1 Introduction of Improved Employer Services**								
1-A 1.2.1-G	Publications and dissemination of materials	G	3	**The line is cancelled due to availability of funds in other lines. 197 400 USD is re-allocated to unused money to cover gaps in bigger lines. Decided during VC meeting held on March 22, 2013 (Friday).**	SH				
B I.2.2	**Sub-component I.2.2 Piloting of Job Clubs & Conducting of Job Fairs**								
2-B 1.2.2-ITA	Improved employment services	CS	1	MHC International Ltd. (UK)/ 542,080 USD / June 17, 2010	QCBS	Prior	Dec, 09	June'10	June, 12
2-B 1.2.2-G	Equipment for job clubs (office & computer equipment for Virtual enterprises)	G	1	Contract with "Bakinity Distribution" LLC/67,229.32 AZN (equivalent to 86,191.44 USD)/October 06, 2013.	SH	Post	July'13	Aug'13	Sep'13
C I.2.3	**Sub-component I.2.3 Training centers and development of training programs**								
3-C 1.2.3-ITA	Modular training programs, PHASE I	CS	1	Contract withSEFT Consulting Company (Azerbaijan)/ 534 422 USD /March 17, 2010	QCBS	Prior	Dec, 09	Mar, 10	Apr, 12
3-C 1.2.3-ITA	Modular training programs PHASE II	CS	1	Amendment to Contract with SEFT Consulting Company/164 445 USD/ July 30, 2012.	SSS	Prior	June'12	July'12	August'13
3-C 1.2.3-G	Equipment for module training centers	G	1		ICB	Prior	June'14	August'14	Nov'14
D.I.2.4	**Sub-component I.2.4 NES staff capacity building**								
4-D 1.2.4-CS	Training of staff and management	TR	1	**The line is cancelled due to availability of funds for named purposes in other lines. 611,400 USD is re-allocated to unused money to cover gaps in bigger lines.**					
4-D 1.2.4-CW	**Refurbishment of I) Buildings in Baku Ganja and Goychay (for employment, professional orientation and modular training centers) and II) Narimanov CSPP**	**CW**	**3**	i) Reconstruction of the CSPP under MLSPP located in Narimanov District of Baku city/4-D 1.2.4-CW/**118,962.88 AZN (equivalent to 151,825.32 USD)**/"VAFI-Region" LLC (Azerbaijan) ii) Reconstruction of buildings in Baku, Ganja and Goychay/Contract with "Bik-Texnik" MMC (Azerbaijan)/4,051,232.47 AZN/5,193 887.80 USD/September 03, 2013.	**ICB**	**Prior**	**May'12**	**Feb'13**	**June'14**
4-D 1.2.4-CW-a	Refurbishment of Pilot Employment Center in Ismailli	CW	1	Contract with "İnstal-Servis" MMC/144,537.14 AZN (**185 304 USD**) /15 August, 2013.	SH	Prior	June'13	Aug'13	Dec'13
4-D 1.2.4-CSa	Hiring of 4 Individual experts for Ismailli Employment Ceters	**CS**	**4**		IC	Prior	Sept'13	Juen'14	Dec'14
4-D 1.2.4-CS	Preparation of Cost Estimates for Refurbishment purposes	CS	1	AT&S (Azerbaijan)/**154,214.20 AZN** equivalent to 197,710.52 USD (1 USD=0.78 AZN) /March 06, 2012.	CQS	Prior	Oct'11	March'12	May'12
Metin Kerimli	**Subcomponent I.3.1 Development of career counseling guidelines**								
1-A 1.3.1-ITA/LTA	Professional Orientation Services to Youth	CS	1	HIFAB International AB (Sweden) / USD 416 999/June 01, 2010	QCBS	Prior	Dec'09	June'10	Dec'11
1-A 1.3.1-TR	Training of councellors	TR	multiple	**It is decided to cancel the line and re-allocate funds (61,200 USD) to unused money to cover gaps in bigger lines.**	SOE	N/A	Jan'13	Mar'13	Jun'13
1-A 1.3.1-CS	**Design and Implementation of Virtual Enterprises (a Practice Firm)**	CS	1	Contract with PEN International (Germany)/1-A 1.3.1-CS/May 27, 2012/**324,653.40 EURO** equivalent to **422,049.42 USD (1/1.30)**	CQS	Prior	Nov'11	May'12	Sep'13

1-A 1.3.1-CS-a	**Audit of Career Counseling Services (International consultancy)**	**CS**	**1**	**During mission of the Bank (1-7 March, 2012) it was decided to delete this line and leave the amount (84,100 USD) to unused money for future needs**					
1-A 1.3.1-G-a	**Specialized equipment for Pilot Centers in Baku, Ganca and Goycahy**	G	2		NCB	Prior	May'14	Oct'13	May'14
1-A 1.3.1-G-a-i	Specialized equipment (computer and office equipment) for Pilot Employment Center in Ismailli	G	1	Contract with "Bakinity Distribution" LLC/October 08, 2013./87 577.24 AZN (equivalent to 112 278.51 USD)	SH	Post	July'13	August'13	Sep'13
1-A 1.3.1-G-b	**Furniture for new building in Baku, Gence, Goycahy**	G	1		NCB	Post	Nov'13	Feb'14	June'14
1-A 1.3.1-G-c	Furniture for Virtual Enterprises and and Pilot Employment Center in Ismailli	G	1	Contract with "Embawood" MMC/54 103 AZN (69,3623 USD)/27 August	SH	Post	July'13	August'13	Sep'13
1-A 1.3.1-CS-a	**Hiring of individual experts for Practice firms**	CS	8		IC	Post	May'13	June'14	Dec'14
Component II. Social Safety Net System; Policy and Programs and Renewal of NES									
Natik Mammadov	**Subcomponent II .2.1 Establishment of Corporate MIS**								
A 2.1	**Local and central offices**								
1- A.2.1-G	Hardware and office equipment	G	1	**LOT 1**- "Fujitsu Tech.Solutions"/1,816 647.03 USD/August 17, 2011. **LOT2** - AZTECH/416,473.92 USD /August 12, 2011. **LOT3** - AZTECH/544 404.80 USD/September 5, 2011. **LOT 4:** Bakinity Ltd. (Azerbaijan)/655,842.68 USD/March, 2012 and Gentech FZE (UAE)/459,597.61 USD/March, 2012. **Total: 3,892,966.04 USD**	ICB	Prior	April, 11	July, 11	Dec'11
1- A.2.1-G	Procurement of Antivirus software	G	1	Contract with "KUR EAI" LLC/71,182.46 AZN/December 05, 2011.	SH	Post	Nov'11	Dec'11	Dec'11
1- A.2.1-G-a	Development of website and interactive communication tools for MLSPP and its entities	G	1	"SAVAB-A" (Azerbaijan)/75 000 AZN / August 01, 2011	SH	Post	June, 11	July, 11	August,11
B 2.1	**Servers for Central Data Processing**								
2- B.2.1-G	Servers	G	1	Contract with "RISK" SPC/339 560.84 AZN equvalent to 435,334.41 USD) /October 21, 2013.	ICB	Prior	May'13	Oct'13	March'14
2- B.2.1-G	Setting-up and Introduction of Corporate Video-Call Systems; Procurement of harware and supply systems for VC Systems for MLSPP	G	1	"GENTECH" FZE (United Arab Emirates)/800,662.63 USD/September 21, 2011	NCB	Prior	April, 11	July, 11	Dec'11
2- B.2.1-G	**Piloting of implementation of network services for MLSPP**	G	1	Contract with "DELTA Telecom" LLC, Azerbaijan/**2,568,316.61 AZN**/December 12, 2012. Equivalent to 3,292,713.61 USD	ICB	Prior	April'12	Dec'12	Sep'13
2- B.2.1-CS	Assessment of the status of the LAN infrastructure and network capacity of the central and regional offices of the MLSPP Reflecting 12 types of services provided by the ministry through the provision of electronic services on the official website of the Ministry of Labor and Social Protection of the resource (http://www.mlspp.gov.az)	CS	2	Contract with "Lider Mediya" MMC/2- B.2.1-CS/73 800,00 AZN equivalent to **94,615.38 USD** Contract with "Lider Advertising" MMC/October 01, 2012/**110 000 AZN** equivalent to **141 025.64 USD**	CQS	Prior	Feb'12	April'12	June'12
2- B.2.1-G-1	Piloting of implementation of network services	G	1	Smart Systems Technology, MMC (Azerbaijan) / 79 317.24 AZN (99 147 USD) /November 20, 2009	SH	Prior	Sept'09	Nov'09	Apr'10
2- B.2.1-G-2	Setting-up and Introduction of Corporate Video-Call Systems; Procurement of harware and supply systems for VC Systems	G	1	"A&Z Qrup" Ltd. (Azerbaijan) /AZN 95 990 (119 998 USD) / December 18, 2009	SH	Prior	Sept'09	Dec'09	May'10
2 -B.2.1-G-a	Software development	G	1	Contract with Joint-Venture of "Ojag Consulting Services" LLC (Leading Partner) and "Arteks Technology" LLC/1,864,400 USD/September 3, 2013.	ICB	Prior	Feb'13	July'13	May'14
C 2.1	**Technical Assistance for IT group capacity building**								
3-C 2.1-CS	**IT Expert Group (10 IT experts)**	CS	10	**481,210 USD** spent for 10 IT experts Contracts by April 2013	IC	Post	Dec"10	Jan'11	Dec'14
3-C 2.1-CS-b	**International MIS Consultant**	CS	1	Contract with Mr.Askar Arzubayev International MIS Consultant	SSS	Prior	May,10	May,10	Sep, 13
3-C 2.1-OC	Other expenses	IOC	multiple		N/A	Post	May'14	May'14	Dec'14
3-C 2.1-G	Vehicle for IT group (procured)	G	1	"Diamond Motor" MMC (Azerbaijan) / 28 752 AZN (35 779 USD)/ March 16, 2010	SH	Post	February 19, 2010	March 16, 2010	May 20, 2010

E 2.1	**IT staff trainining**								
5-E2.1-TR	IT staff training	CS	multiple	Training on SAP, Atronet,Antivirus/**140,326.00 USD** spent till May, 2013.	SOE	N/A	July'10	July, 10	Dec'14
F 2.1	**MIS & Policy trainining**								
6-F2.1-TR	MIS & Policy trainining	CS	multiple		SOE	N/A	May'14	May'14	Dec'14
G 2.1	**IT audit**								
3-G 2.1-CS	IT audit	CS	1		QCBS	Prior	May'14	July'14	Sept'14
F 1.8	**Establishment of M&E department**								
3-F2.1-ITA	**Development of M&E indicators, guidelines and procedures (international consultancy)**	CS	1	Contract with ADECRI (France) **PHASE I**/January 11, 2013/**435,367.56 USD**.	QCBS	Prior	Jan'12	May'12	May'13
3-F2.1-G	Purchase of statistical packages and training	G	1		SH	Post	Aug'12	Sep'12	Dec'14
3-F2.1-CS-a	**Beneficiary satisfaction survey**	**CS**	**1**	**During mission of the Bank (1-7 March, 2012) it was decided to delete this line and leave the amount (174,200 USD) to unused money for future needs**	**CQ**	**Prior for first two / Post for next**	**Feb'13**	**May'13**	**Sep'13**
3-F 2.1-G-a	Office furniture	G	3	"MobilSoft Mobil Bilgi ve Iletishim Teknolojileri" A.Ş. (Turkey)/879,729.53 USD/October 18, 2011	ICB	Prior	Apr, 11	Oct'11	May'12
Ilqar Rahimov (A 2.2)	**Subcomponent II.2.2 Improve targeting mechanism and business processes**								
4-A 2.2-ITA	**International TA on improve targeting mechanism and business processes (**Consultancy Services for the institutionalization and operationalization of Social Support Fund for low-income people**)**	CS	1	Contract with CLED (Azerbaijan)/**151,600 AZN**/November 01, 2012 equivalent to **194 359 USD**	CQS	Post	Feb'12	Nov'12	Nov'13
4-A 2.2-CS	**Monitoring surveys to assess the TSA performance & collect data /a**	CS	**2**	Contract with ARTIM Ltd (Azerbaijan) / USD 314,404.30 /January 26, 2011	QCBS	Prior	June'10	Sept'10	Dec'14
4-A 2.2-CS	Sampling expert (Consultancy for preparation of the Questionnaire)	CS	1		IC	Prior	June'14	June'14	Sept'14
4-A 2.2-TR	Staffing training on changes for regional offices	TR	multiple		SOE	N/A	May'12	May'12	Dec'14
4-A 2.2-G	Improving outreach (vehicles)	G	1	**It was decided to cancel present line as there will no need to improve outreach vehicles at this stage of the Project. 480,500 USD was decided to re-allocate to unused money to cover gaps in financing of other lines.**	ICB	Prior	Dec'12	Feb'13	Apr'13
Natik Mammadov	**Subcomponent II.2. 3 Develop new structure for NDCS & introduce disability standards & procedures**								
2.3 B-CS	**Development of official disability standards and guidelines (International Consultancy)**	CS	1		QCBS	Prior	Feb'13	Aug'13	April'15
2.3 B-CS-a	Preparation of the TOR for Development of official disability standards and guidelines	CS	1	Contract with Ms.Ilene Rappaport Zeitzer (Consultant) / 4 000 USD / September 06, 2010	IC	Prior	Aug'10	Sept'10	Sep'10
2.3 B-CS-b	Support for a Disability Policy Expert to coordinate the goals of the Ministry of Labor and Social Protection (MLSPP) of the Republic of Azerbaijan for a harmonized approach for the World Bank financed Social Protection Development Project (SPDP) and the EuropeAid Twinning Fiche	CS	1	Contract with Ms.Ilene Rappaport Zeitzer (Consultant)/February 7, 2013	IC	Prior	Jan'13	Feb'13	June'14
2.3 B-CS-c	Assistant to Disability Policy Expert Ms.Ilene Zeitzer	CS	1		IC	Post	July'13	Aug'13	June'14
2.3 D -TR	**Study tours**	TR	multiple	Professional Orientation Services to Youth-SWEDEN AND LATVIA (28 March-9 April 2011)/**27,976 AZN**; and Latvia Improved Employment Services - Lithuania (27 February-05 march 2011)/**11,584 AZN;** and Austria (06 March-10 March 2011)/**17,876 AZN;** Development of Modular Training Program, Poland, Study tours to Austria,(15-20 February 2010)/**17,360.79 AZN;** Study tour Germany (20-26 February 2010)/**12,886 AZN; Equivalent to 112,412.83 USD**	SOE	N/A	June'11	June'11	Dec'14
2.3 D-TR-a	Staff training	TR	multiple	**During the Bank's mission to Baku on May 06-08, 2013 it was decided to cancel this line and re-allocate funds to unused money. 156,407 USD (194,200 - 37,793 USD for below study tour) were reallocated to unused money to cover gaps in other lines.**	SOE	N/A	Sep'12	Jan'13	Dec'14
2.3 D-TR-b	Study tour to Germany&Austria to familiarize with Disability Assessment System and Rehabilitation	TR	multiple		SOE	N/A	Feb'10	Feb'10	Mar'10

2.3 E-CS-a	Evaluation/audit of the new national disability certification system	CS	1	**During the Bank's mission to Baku on May 06-08, 2013 it was decided to cancel this line because there will be no chance to audit disability system within remaining time. 84,100 USD were reallocated to unused money to cover gaps in other lines.**	CQS	Post	Jan, 13	Apr, 13	Dec'14
Ilqar Rahimov (B 2.4.2.)	**Integrated provision of SP services**								
2-B 2.4.2.-CS	Develop system for integrated provision of Social Protection services	CS	1		CQS	Post	Sep'13	Nov'13	Dec'14
2-B 2.4.2.-CS-a	Evaluation of integrated provision of Social Protection services	CS	1		CQS	Post	Sep'13	Nov'13	Dec'14
2-B 2.4.2.-CS-b	**Development of Standards and training materials in Social welfear system in Azerbaijan**	CS	1		QCBS	Prior	July, 13	Oct'13	Nov'14
	Component III. Project Management								
	MLSPP PIU Staff								
3.1-CS	**PIU Staff (Deputy PIU Director, Procurement Officers, Financial Officers, Office Manager, PR manager, Translator, Drivers, Secretary Assistant)**	CS	10		IC	Post			
3.1 - CS/01-a	PIU Director	CS	1	Contract with Elnur Suleymanov	IC	Prior	April'14	May'14	Dec'14
3.1 - CS/01	Assistant to PIU Director (Deputy)	CS	1	Contract with Elchin Maharramov (spent in total: 97,432.07 USD)	IC	post	April'09	April'09	Dec'14
3.1 - CS/02	Procurement Officer	CS	1	Contract with Sevinj Bayramova (spent in total: 16,942 USD) Contract with Zaur Jafarli (spent till May, 2013 103,617.35 USD)	IC	post	April'09	Jan'09	Dec'14
3.1 - CS/03	Procurement Officer	CS	1	Contract with Leyla Mammadova (spent till May, 2103: 88,215.53 USD)	IC	post	April'09	Dec'09	Dec'14
3.1 - CS/04	Financial Manager	CS	1	Contract with Mehriban Askarova (spent: 110,154.17 USD)	IC	post	April'09	Jan'09	Dec'14
3.1 - CS/05	Financial Manager	CS	1	Contract with Leyla Suleymanova (spent 103,617.35 USD)	IC	post	April'09	April'09	Dec'14
3.1 - CS/06	Civil engineer	CS	1	Contract with Hasanov Vilayet (spent in total: 16,065.73 USD) Contract with Karim Karimov (pent in total: 7,483.04 USD)	IC	post	April'09	Jan'09	Dec'14
3.1- CS/07	M&E specialist	CS	1		IC	Post	April'09		Dec'14
3.1- CS/08	PR specialist	CS	1	Contract with Jale Azizova (spent: 49,577.45 USD)	IC	post	April'09	Sep'10	Dec'14
3.1- CS/09	Translator/Interpreter	CS	1	Contract with Medine Mahmudova (spent: 68,881.47 USD)	IC	Post	April'09	May'09	Dec'14
3.1- CS/10	Office Assistant	CS	1	Contract with Shxali Aliyev (spent 55,917.59 USD)	IC	post	April'09	Jan'09	Dec'14
3.1- CS/11	Secretary to PIU Director	CS	1	Contract with Tamara Gurbanova (spent 12,055.56 USD)	IC	Post	April'09	Oct''11	Dec'14
3.1- CS/12	Driver 1	CS	1	Contract with Gorxmaz Aliyev (spent 38,785 USD)	IC	post	April'09	April'09	Dec'14
3.1- CS/13	Driver 2	CS	1	Contract with Vahid Mehtiyev (spent 39,123 USD)	IC	Post	April'09	April'09	Dec'14
3.1-CS/15	Project Audit	CS	5	3.1-CS/15-1/Audit for SPDP&PSAP for FY 2009 (20,710 USD) Audit for SPDP for FY 2010 (52'156 USD) Audit for SPDP for FY 2011 (37,406 USD) Audit for SPDP for FY 2012 (41,895 USD) **152 167 USD up to now.**	LCS	Post	Feb, 10	Apr, 10	Dec'14
3.1-G/16	PIU vehicle	G	1	Contract with "Nurgun Avto" MMC/December 11, 2011/32 526 AZN	SH	Post	Oct'11	Dec'11	Dec'11
3.1-CS/16	Translation services for the certain activities foreseen within the framework of SPDP	CS	1	QLL International Ltd (Azerbaijan) /152 000 AZN (190 000 USD) / December 20, 2010	CQ	Prior	Sept'10	Oct'10	Sep'13
3.1-CS/16-a	**Translation services for the certain activities foreseen within the framework of SPDP**	CS	1	QLL International Ltd (Azerbaijan) /117 000 AZN (150 000 USD) / April 26, 2013	CQ	Post	April'13	April'13	Dec'14
3.1-TR/17	Procurement Training	TR	multiple	WB training in Georgia , Tbilisi **USD 7,435**, Procurement specialist training in Turin, Italy 2013 **USD 4,150**	SOE	N/A	Mar, 09	Apr, 09	Dec'14
3.1-TR/18	Financial Management Training	TR	multiple	financial staff training in Odessa, Ukraine **USD 4,600**	SOE	N/A	Mar, 09	Apr, 09	Dec'14
3.1-TR/19	Project Management and Monitoring trainings	TR	multiple		SOE	N/A	Mar, 09	Apr, 09	Dec'14

3.1-TR/20	Incremental Operating Costs (including social charges, PIU Staff - Contingency etc.)	IOC	multiple		SOE	N/A	Sep, 09	Sep, 09	Sep, 13
3.1-TR/21	Technical services and trainings for materials/booklets dissemination and workshops organization within the framework of SPDP specifically for activities Line # **2-B 1.1.2-LTA/ITA** and Line # **3-C 1.1.3-CS**	TR	multiple	Printing for SLIS (N-Pirnt Studiya Contract/6**,050.00 USD;** NAT Co MMC Contract/**3,188.55 USD;** Brayl Nesrleri Informasiya Resurs Merkezi MMC/**2,857.00 USD**; USD/NAT Co. MMC; **3,760.63** VVECAN#03 USD **8,607** ; VVECAN#05 **8,589**; VVECAN # 7,8 USD **7,162**; Contr #10 **7 036** USD; N-Print Studiya USD **1,353**. NAT Co. MMC **15 323**USD **TOTAL : 63 926 USD**	SOE	N/A	Oct'10	Oct'10	Dec'14
3.1-TR/22	Technical services and trainings for materials/booklets dissemination and workshops organization for ongoing activities within the framework of SPDP	TR	multiple	Printing of materials for Modular Training Programs/"RBT Service" MMC/06.11.2012/**15388 USD**. Printing for State Employment Service/"RBT Service" MMC/16.10.2012/**4,999** USD. Printing of signs and wall illustrations for Press-Service/Konfrans ltd/18.01.2013/**2412USD**. **TOTAL : 22,799 USD.** 2,392 AZN (Jale knows).	SOE	N/A	Oct'10	Oct'10	Dec'14
		PP			**59%**	**41%**			
			G		#REF!	#REF!	**ICB**	**#REF!**	
			CW		#REF!	#REF!	**NCB**	**#REF!**	
			CS		#REF!	#REF!	**SH**	**#REF!**	
			TR		#REF!	#REF!	**QCBS**	**#REF!**	
			IOC		#REF!	#REF!	**CQ**	**#REF!**	
			TOTAL		**#REF!**	**#REF!**	**LCS**	**#REF!**	
							IC	**#REF!**	
							SOE	**#REF!**	
							SSS	**#REF!**	
							TOTAL	**#REF!**	

	Total SPDP budget
COMPONENTS	Allocated money
SUB-COMPONENTS	left unused money
COMPLETED CONTRACTS	
ONGOING CONTRACTS	
DELETED LINES	

59%	**41%**
#REF!	**#REF!**

1-A 1.1.1-ITA/LTA	International and Local TAs for changes in regulations	CS	1	QCBS	Prior	Feb ' 09	Apr' 09	June'10

1-A 1.1.1-ITA/International TA for changes in regulations/246,500/QCBS
1-A 1.1.1-LTA/Local TA for changes in regulations/46,000/IC

2-B 1.1.2-LTA/ITA	Development of legal framework for occupational safety norms and standards; Development of Business Processes and occupational safety	CS	1	QCBS	Prior for first two / Post for next	Jan, 09	Mar, 09	Dec, 09

2-B 1.1.2-LTA/Development of legal framework for occupational safety norms and standards(local consultant)/2 700/IC
2-B 1.1.2-ITA/Development of occupational safety norms and standards (international consultant)/101 400/CQ
2-B 1.1.2-CS/Business processes and occupational safety (international Consultant)/164 300/CQ

combined into one present task

60.000 USD from 2-B 1.1.2-TR-a/Training of Occupational Safety Inspectors/388,400/SOE moved to this task ZCafarli:

3-C 1.1.3-CS	Development of occupational standards and classification	CS	1	QCBS	Prior	Aug, 09	Mar, 09	Dec, 09

3-C 1.1.3-CS/Development of occupational classification/202,700/QCBS
3-C 1.1.3-CS-a/Development of occupational standards/2,160,800/QCBS

combined into one present task

5-E 1.1.5-ITA/LTA	International and Local TA on strengthening of LM information systems	CS	1	CQ	Prior for first two / Post for next	Mar,09	June, 09	Dec, 11

5-E 1.1.5-ITA/International TA on strengthening of LM information systems/145,100/CQ
5-E 1.1.5-LTA/Local TA on strengthening of LM information systems/11,800/IC

combined into one present task

1-A 1.2.1-LTA	Local TA on improved employer services	CS	1	IC	Prior for first two / Post for next	Feb, 09	June' 09	Dec' 11

propose to add this task to the 2-B 1.2.2-ITA/Design, develop manuals for job search programs and launch of job clubs and improvement in job fairs (international

2-B 1.2.2-ITA	Design, develop manuals for job search programs and launch of job clubs and improvement in job fairs (international consultancy)	CS	1	QCBS	Prior for first two / Post for next	Jan, 09	Apr, 09	Dec, 12

2-B 1.2.2-ITA/Design and launch of job clubs and improvement in job fairs (international consultancy)/104,600/CQ
1-A 1.2.1-ITA/Development of manuals for job search programs (Int Cons)/269,900/QCBS

combined into one present task

3-C 1.2.3-ITA	International TA on Development of up to 30 new training modules	CS	1	CQ	Prior for first two / Post for next	Jan, 09	Mar, 10	Dec,10

1-A 1.3.1-ITA/LTA	International and Local TA on Development of Guidelines and Programs for Service Provision; Publication and Dissemination of Information Materials	CS	1	QCBS	Prior	Feb, 09	Mar, 09	Jan, 10

1-A 1.3.1-ITA/LTA/International and Local TA on Development of Guidelines for Service Provision; Dissemination of Information Materials/202,600/QCBS
1-A 1.3.1-G/Publication and Dissemination of Information Campaign/63,700/SH
2-B 1.3.2-CS/Development of Programs (International Consultant)/101,400/CQ

combined into one present task

1-A 1.3.1-CS	Piloting of career counselling programs	CS	1	CQ	Prior for first two / Post for next	Feb , 10	Apr, 10	Dec, 11

combine present task with 2-B 1.3.2-TR/Piloting of specialized programmes (local)/388400/QCBS

depending on the nature of tasks

2-B 1.3.2-CS-a	Piloting of specialized programmes (local)	CS	1	QCBS	Prior	Jan, 09	May, 10	July, 10

New assignments for future activities

Preparation of TOR for promoting of Employment Centers both to society and business environment

	SOCIAL PROTECTION DEVELOPMENT PROJEC		
1	**2**	**3**	**4**
Package number	**Description**	**Type**	**Number of slices/items/subpackages**
SOCIAL PROTECTION DEVELOPMENT PROJECT			
Component I: Strengthening and Development of LM Institutions, Policies and Programs and Renewal of the NES			
A. 1.1.1	**Sub-Component I.1.1. Improvements in Labor Market Regulations**		
1-A 1.1.1-ITA	International TA for changes in regulations	CS	1
1-A 1.1.1-LTA	Local TA for changes in regulatonns	CS	1
1-A 1.1.1-PR	Development and production of information communication materials	CS	1
1-A 1.1.1-TR	Training in labor regulations enforcement	TR	1
1-A 1.1.1-TR	Training in labor regulations development	TR	2
B. I.1.2	**Sub-Component I.1.2 Strengthen Occupational Safety**		
2-B 1.1.2-LTA	Development of legal framework for occupational safety standards (local consultant)	CS	1
2-B 1.1.2-ITA	Development of occupational safety norms and stardards (International Consultant)	CS	1
2-B 1.1.2-CS	Business processes and occupational safety (international Consultant)	CS	1
2-B 1.1.2-TR	Training of Trainers on Occupational Safety	TR	1
2-B 1.1.2-TR-a	Training of Occupational Safety Inspectors	TR	2
2-B 1.1.2-G	Specialized equipment, laboratories, vehicles	G	3
2-B 1.1.2-G-b	Publication of information, comunication materials	G	2
2-B 1.1.2-CS-b	Audit of the new occupational safety standards	CS	1
C. I.1.3	**Sub-Component I.1.3 Improving Occupational Classification & Standards**		
3-C 1.1.3-ITA/LTA	Development of legal frameworks	CS	1
3-C 1.1.3-ITA/LTA	Identification of priority occupations (International and local consultant)	CS	1
3-C 1.1.3-CS	Development of occupational classification	CS	1
3-C 1.1.3-CS-a	Development of occupational standards	CS	1
3-C 1.1.3-CS-b	Testing of occupational standards	CS	1
3-C 1.1.3-CS-c	Qualification standards and development of training materials	CS	1
3-C 1.1.3-CS-d	Development of certification methodology	CS	1
3-C 1.1.3-CS-e	Publications & dissemination of materials	G	4

3-C 1.1.3-CW	Refurbishment & Equipping of office for National Agency	CW	1
3-C 1.1.3-TR	Trainiing for National Agency staff	TR	3
3-C 1.1.3-CS-e	Audit of the new occupational safety system	CS	1
D. I.1.4	**Sub-component I.1.4 Capacity building for labor market and policy formulations**		
4-D 1.1.4-TR	Training for policy makers	TR	3
4-D 1.1.4-G	Purchase of reference materials, studies, and statistical tools	G	5
4-D 1.1.4-G-a	Equipment for training and resource center	G	1
E. I.1.5	**Sub-component I.1.5 Strengthen LM information systems**		
5-E 1.1.5-ITA	International TA on strengthening of LM information systems	CS	1
5-E 1.1.5-LTA	Local TA on strengthening of LM information systems	CS	1
5-E 1.1.5-b-TR	Training on impact evaluation techniques	TR	1
5-E 1.1.5-b-CS	Monitoring of LM surveys	CS	2
5-E 1.1.5-b-CS-a	Net impact evaluation of ALMPS	CS	2
5-E 1.1.5-b-CS-b	Qualitative assessment of ALMP beneficiaries	CS	2
	Subcomponent I.2 Renewal of the National Employment Services (NES)		
A. I.2.1	**Sub-component I.2.1 Introduction of Improved Employer Services**		
1-A 1.2.1-ITA	Development of manuals for job search programs (Int Cons)	CS	1
1-A 1.2.1-LTA	Local TA on improved employer services	CS	1
1-A 1.2.1-G	Publications and dissemination of materials	G	3
B I.2.2	**Sub-component I.2.2 Piloting of Job Clubs & Conducting of Job Fairs**		
2-B 1.2.2-ITA	Design and launch of job clubs and improvement in job fairs (international consultancy)	CS	1
2-B 1.2.2-G	Equipment for job clubs	G	1
C I.2.3	**Sub-component I.2.3 Training centers and development of training programs**		
3-C 1.2.3-ITA	International TA on Development of up to 30 new training modules	CS	1
3-C 1.2.3-LTA	Local TA on Development of up to 30 new training modules	CS	1
3-C 1.2.3-CW	Refurbishment of 3 module training centers (Nakhichevan, Gandja, Salyan)	CW	3
3-C 1.2.3-G	Equipment for module training centers	G	2
D.I.2.4	**Sub-component I.2.4 NES staff capacity building**		

4-D 1.2.4-TR	Training of staff and management	TR	3
4-D 1.2.4-CW	Refurbishment of NES offfices	CW	5
	Subcomponent I.3.1 Development of career counseling guidelines		
1-A 1.3.1-ITA/LTA	International and Local TA on Development of Guidelines for Service Provision; Dissemination of Information Materials	CS	1
1-A 1.3.1-TR	Training of councellors	TR	multiple
1-A 1.3.1-CS	Piloting of career counselling programs	CS	1
1-A 1.3.1-CS-a	Audit of Career Counseling Services (International consultancy)	CS	1
1-A 1.3.1-G	Publication and dissemination of Information Campaign	G	2
1-A 1.3.1-G-a	Specialized equipment	G	2
	Subcomponent I.3.2 Youth Programs		
2-B 1.3.2-CS	Development of programs (International Consultant)	CS	1
2-B 1.3.2-TR	Staff training	TR	multiple
2-B 1.3.2-CS-a	Piloting of specialized programmes (local)	CS	1
2-B 1.3.2-G	Specialized equipment	G	2
2-B 1.3.2-CS-b	Pilot evaluation	CS	1
3-C 1.3.3-CS-c	Virtual enterprises	G	2
Component II. Social Safety Net System; Policy and Programs and Renewal of NES			
	Subcomponent II .2.1 Establishment of Corporate MIS		
A 2.1	**Local and central offices**		
1- A.2.1-G	Hardware and office equipment	G	1
B 2.1	**Servers for Central Data Processing**		
2- B.2.1-G	Servers	G	1
2-B.2.1-G-a	System software	G	1
2- B.2.1-G	Communication lines improvement	G	4
2 -B.2.1-G-a	Software development	G	1
C 2.1	**Technical Assistance for IT group capacity building**		
3-C 2.1-CS	4 additional IT experts	CS	4
3-C 2.1-CS-a	Existing IT group	CS	6
3-C 2.1-OC	Other expenses	IOC	multiple
3-C 2.1-G	Vehicle for IT group	G	
D 2.1	**Centralized documents and archive system**		
4-D 2.1-G	Provision of centralized documents and archive system	G	2
4-D 2.1-G-a	Provision of software for centralized documents and archive system	G	1
E 2.1	**IT staff trainining**		

5-E2.1-TR	IT staff training	CS	multiple
F 2.1	**MIS & Policy trainining**		
6-F2.1-TR	MIS & Policy trainining	CS	multiple
G 2.1	**IT audit**		
3-G 2.1-CS	IT audit	CS	1
F 1.8	**Establishment of M&E department**		
3-F2.1-ITA	Development of M&E indicators, guidelines and procedures (international consultancy)	CS	1
3-F2.1-G	Purchase of statistical packages and training	G	1
3-F2.1-CS	Beneficiary satisfaction survey	CS	1
3-F 2.1-G-a	Office furniture	G	3
A 2.2	**Subcomponent II.2.2 Improve targeting mechanism and business processes**		
4-A 2.2-ITA	International TA on improve targeting mechanism and business processes	CS	1
4-A 2.2-CS	Monitoring surveys to assess the TSA performance & collect data /a	CS	2
4-A 2.2-TR	Staffing training on changes for regional offices	TR	multiple
4-A 2.2-G	Improving outreach (vehicles)	G	1
4-B 2.2-TR-a	Capacity building in the ministry	TR	multiple
	Subcomponent II.2.3 Develop new structure for NDCS & introduce disability standards & procedures		
2.3 A-ITA	International Consultancy	CS	1
2.3 B-CS	Development of official disability standards and guidelines	CS	1
2.3 C-G	Publication and dissemination of materials	G	multiple
2.3 D -TR	Study tours	TR	multiple
2.3 D-TR-a	Staff training	TR	multiple
2.3 E-CS-a	Evaluation/audit of the new system	CS	1
B 2.4.2.	**Integrated provision of SP services**		
2-B 2.4.2.-CS	Develop system for integrated provision of SP services	CS	1
2-B 2.4.2.-CS-a	Evaluation of integrated provision of SP services	CS	1
Component III. Project Management			
	MLSPP PIU Staff		
3.1-CS/01	Assistant to Project Director	CS	1
3.1-CS/02	Procurement Officer	CS	1
3.1-CS/03	Procurement Assistant	CS	1
3.1-CS/06	Civil engineer 1	CS	1
3.1-CS/04	Financial Officer	CS	1
3.1-CS/05	Finance Assistant	CS	1
3.1-CS/07	M&E specialist	CS	1
3.1-CS/09	PR specialist	CS	1
3.1-CS/10	Translator/Interpreter	CS	1
3.1-CS/11	Office assistant	CS	1
3.1-CS/13	Driver 1	CS	1

3.1-CS/14	Driver 2	CS	1
3.1-CS/15	Project Audit	CS	5
3.1-TR/17	Procurement Training	TR	multiple
3.1-TR/18	Financial Management Training	TR	multiple
3.1-TR/19	Project Management and Monitoring trainings	TR	multiple
3.1-TR/20	Incremental Operating Costs (including social charges)	IOC	multiple
			G
			CW
			CS
			TR
			IOC
			TOTAL

Γ	**14th of April 2008**	
9. Estimated dates		
BD/RFP Prepara-tion	**Contract Signing**	**Contract Completion**
Jan ' 09	Apr' 09	June'10
Feb' 09	Mar' 09	June'10
May' 09	July, 09	Sep, 12
Nov' 09	Dec' 09	Dec' 11
Oct' 09	Jan' 09	Apr, 10
Jan, 09	Mar, 09	Dec, 09
Jan, 09	Mar, 09	Dec, 09
Nov ' 08	Feb, 09	Dec, 10
Mar, 10	Aug, 10	Aug' 11
Jan, 11	Mar, 11	Aug' 11
Jan, 12	Apr, 12	Aug' 12
Jan, 09	Mar, 09	Dec, 09
Jan, 09	Mar, 09	Dec, 09
Aug, 09	Mar, 09	Dec, 09
Aug, 09	Jan, 10	Dec'12
Sep'11	Jan, 12	Dec'12
Sep'11	Jan, 12	Dec'12
Jan, 11	Mar, 11	Mar, 12
Apr, 09	Jun'09	Sep, 13

Jan, 09	Apr, 09	Apr, 11
Jan, 09	Apr, 09	Apr, 11
Jan, 12	Apr, 12	Sep, 13
Feb' 09	Apr, 09	Sept, 13
April' 09	July, 09	Sep, 13
June' 09	Aug' 09	Oct, 09
Mar,09	June, 09	Dec, 11
Feb, 09	Mar, 09	Dec, 12
Aug ' 12	Sep'12	Jan'13
Oct,07	Dec, 07	Febr, 08
Oct,07	Dec, 07	Febr, 08
Jan,09	Apr, 09	Dec, 10
Feb, 09	June' 09	Dec' 11
Feb, 09	June' 09	Dec' 11
Jan, 09	Feb' 09	Dec,13
Jan, 09	Apr, 09	Dec, 12
Jan, 09	Mar, 09	July ,09
Jan, 09	Mar, 10	Dec,10
Jan, 09	Mar, 09	Dec,10
Oct ' 09	Feb, 10	Oct, 10
Apr ' 10	Aug ' 10	Dec,10

Feb, 10	Dec' 12	Dec,13
Apr, 09	Dec' 13	Dec,10
Dec, 08	Mar, 09	Jan, 10
Apr, 10	May, 10	Oct, 10
Feb , 10	Apr, 10	Dec, 11
Dec'11	Feb'12	Jun'12
Jan, 09	May, 10	Nov, 10
Jan, 10	Mar, 10	July, 10
Aug, 09	Oct, 09	Feb, 10
Jan, 09	Mar, 10	Dec, 09
Jan, 09	May, 10	July, 10
Jan, 09	May, 10	July, 10
Nov, 11	Jan, 12	Dec, 12
Jan, 09	May, 10	July, 10
April, 10	July, 10	Jan, 11
April, 10	July, 10	Jan, 11
April, 10	July, 10	Jan, 11
April, 10	July, 10	Jan, 11
Jul'09	Nov'09	Dec, 10
Jan, 09	Feb, 09	Sep, 13
Jan, 09	Feb, 09	Sep, 13
Feb, 09	March, 09	May, 09
April, 09	July, 09	Jan, 10
April, 09	July, 09	Jan, 10

April, 09	July, 09	Sep, 13
April, 09	July, 09	Jan, 10
Nov, 12	Mar, 13	July, 13
Jan, 09	May, 09	Sep, 13
April, 09	Jun'09	Mar, 10
April, 09	Jun'09	Sep, 13
Jan, 10	Apr, 10	Oct, 12
Nov,09	Feb, 10	Dec, 12
Jan, 10	Apr, 10	Dec, 12
April, 10	May, 10	Mar, 13
April, 09	July, 09	Jan, 10
Jan, 09	Mar, 09	Sep, 13
April, 09	July, 09	July, 11
April, 09	July, 09	July, 11
March, 10	June,10	Dec, 10
Oct,11	March, 12	June, 12
Oct,11	March, 12	June, 12
Jan, 13	Apr, 13	May, 13
April, 09	July, 09	Jan, 10
April, 09	July, 09	Jan, 10
Aug, 12	Sept, 12	Dec, 12
Sep, 08	Oct, 08	Sep, 13
Sep, 08	Oct, 08	Sep, 13
Sep, 08	Oct, 08	Sep, 13
Sep, 08	Oct, 08	Sep, 13
Sep, 08	Oct, 08	Sep, 13
Sep, 08	Oct, 08	Sep, 13
Apr, 09	Nov, 08	Sep, 13
Apr' 09,	May' 09	Sep, 13
Sep, 08	Oct ' 09	Sep, 13
Sep, 08	Oct, 08	Sep, 13
Sept, 08	Oct, 08	Sep, 13

Sept, 08	Nov, 08	Sep, 13
Feb, 10	Apr, 10	Sep, 13
Mar, 09	Apr, 09	Mar, 13
Mar, 09	Apr, 09	Mar, 13
Mar, 09	Apr, 09	Mar, 13
Sep, 08	Sep, 09	Sep, 13
ICB	**#REF!**	
NCB	**#REF!**	
SH	**#REF!**	
QCBS	**#REF!**	
CQ	**#REF!**	
LCS	**#REF!**	
IC	**#REF!**	
SOE	**#REF!**	
SSS	**0**	
TOTAL	**#REF!**	