**18 MONTHS PROCUREMENT PLAN-IRISE PROJECT**

**Project information:** Liberia Improving Results in Secondary Education Project - P164932

**Project Implementation Agency:** Ministry of Education, Liberia

**Date of the Procurement Plan:** June 2019

**Period covered by this Procurement Plan:** June 2019 to January 2021

**Preamble**

In accordance with paragraph 5.9 of the “World Bank Procurement Regulations for IPF Borrowers” (July 2016) (“Procurement Regulations”) the Bank’s Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

**The Bank’s Standard Procurement Documents:** shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP.

**National Procurement Arrangements:** In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the country’s own procurement procedures may be used.

When the Borrower uses its own national open competitive procurement arrangements as set forth in the **Public Procurement and Concessions Act, 2010 of the Republic of Liberia**, such arrangements shall be subject to paragraph 5.4 of the Procurement Regulations.

**In accordance with paragraph 5.3 of the Procurement Regulations, the request for bids/request for proposals document shall require that Bidders/Proposers submitting Bids/Proposals present a signed acceptance at the time of bidding, to be incorporated in any resulting contracts, confirming application of, and compliance with, the Bank’s Anti-Corruption Guidelines, including without limitation the Bank’s right to sanction and the Bank’s inspection and audit rights. The form of the Letter of Acceptance is attached in Appendix 1.**

**Leased Assets as specified under paragraph 5.10 of the Procurement Regulations:** Leasing may be used for those contracts identified in the Procurement Plan tables. **Not Applicable**

**Procurement of Second-Hand Goods as specified under paragraph 5.11 of the Procurement Regulations –** is allowed for those contracts identified in the Procurement Plan tables. **Not Applicable.**
**Domestic preference** as specified under paragraph 5.51 of the Procurement Regulations (*Goods and Works*).

Goods: **Not Applicable for those contracts identified in the Procurement Plan tables**;

Works: **Not Applicable for those contracts identified in the Procurement Plan tables**.

**Hands-on Expanded Implementation Support (HEIS)** as specified under paragraphs 3.10 and 3.11 of the Procurement Regulations: **Not Applicable**.

**Other Relevant Procurement Information**: -

**(a). Prior Procurement Arrangements:**

The Procurement Arrangements as indicated in the below table and within the thresholds indicated in the below tables will be used. The thresholds for the Bank’s prior review requirements are also provided in the table below:

Table: Thresholds*, Procurement Arrangements, and Prior Review

(The table below depicts the Thresholds and Procurement Methods to be used under the REDISSE II project):

<table>
<thead>
<tr>
<th>No</th>
<th>Expenditure Category</th>
<th>Thresholds for Procurement Methods* [eq. USD]</th>
<th>Procurement Method</th>
<th>Contracts Subject to Prior Review /[eq. US$]</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Works</td>
<td>C ≥ 5,000,000</td>
<td>Open Competition International Market Approach and Direct Contracting</td>
<td>All contracts at or above <strong>USD10,000,000</strong> are subject to international advertising and the use of the Bank’s SPDs (or other documents agreed with the Bank).</td>
</tr>
<tr>
<td></td>
<td></td>
<td>200,000 &lt; C &lt; 5,000,000</td>
<td>Open Competition National Market Approach</td>
<td>None</td>
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<tr>
<td></td>
<td></td>
<td>C ≤ 200,000</td>
<td>RfQ</td>
<td>None</td>
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<tr>
<td>2</td>
<td>Goods, IT and non-consulting services</td>
<td>C ≥ 500,000</td>
<td>Open Competition International Market Approach and Direct Contracting</td>
<td>All contracts at or above <strong>USD2,000,000</strong> are subject to international advertising and the use of the Bank’s SPDs (or other documents agreed with the Bank).</td>
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<tr>
<td></td>
<td></td>
<td>100,000 &lt; C &lt; 500,000</td>
<td>Open Competition National Market Approach</td>
<td>None</td>
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<tr>
<td></td>
<td></td>
<td>C ≤ 100,000</td>
<td>RfQ</td>
<td>None</td>
</tr>
<tr>
<td>3</td>
<td>National shortlist for selection of consultant firms</td>
<td>C &lt; 100,000</td>
<td>for Consulting Services</td>
<td>All contracts at or above <strong>USD500,000</strong> are subject to international advertising and the use of the Bank’s SPDs (or other documents agreed with the Bank).</td>
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<tr>
<td></td>
<td></td>
<td>C ≤ 200,000</td>
<td>for Engineering and Construction Supervision</td>
<td>All contracts at or above <strong>USD500,000</strong> are subject to international advertising and the use of the Bank’s SPDs (or other documents agreed with the Bank).</td>
</tr>
<tr>
<td>4</td>
<td>Selection of Individual consultants</td>
<td>All values</td>
<td>All Approaches</td>
<td>≥ 300,000</td>
</tr>
</tbody>
</table>
### No. Expenditure Category | Thresholds for Procurement Methods* [eq. USD] | Procurement Method | Contracts Subject to Prior Review /[eq. US$]
---|---|---|---
5 | Training, Workshops, Study Tours | All Values | Based on approved Annual Work Plan & Budgets (AWPB) by TTL | This line activity is not subject to procurement Review.

*(Special procurement arrangements like us of: Direct Selection. It is not expected that there will need for prequalification in the procurement arrangements under Liberia Secondary Education Teaching for Results Project)*

*These thresholds are for the purposes of the initial procurement plan for the first 18 months. The thresholds will be revised periodically based on re-assessment of risks. All contracts not subject to prior review will be post-reviewed.

**Prequalification.** Not expected for the works/goods packages in the procurement plan.

**Proposed Procedures for CDD Components:** Not Applicable

**Reference to (if any) Project Operational/Procurement Manual:** The MoE team will prepare Procurement manuals. The Procurement Plan will also form part of the Project Implementation Manual.

**Any Other Special Procurement Arrangements:** None

**Procurement Packages/Plan with Procurement Arrangements and Time Schedule:** as per the table below:

#### b) PROCUREMENT PLAN

<table>
<thead>
<tr>
<th>Ref. No.</th>
<th>Contract (Description)</th>
<th>Estimated Cost US$ million</th>
<th>Procurement Method/Arrangement</th>
<th>Prequalification (yes/no)</th>
<th>National Preference (yes/no)</th>
<th>Review by Bank (Prior / Post)</th>
<th>Expected bid opening date</th>
<th>Expected Contract Signature Date</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Refurbishment of offices and facilities for the PDT</td>
<td>5,000.00</td>
<td>Limited National RFQ</td>
<td>Post</td>
<td>No</td>
<td>Post</td>
<td>Oct-1, 2019</td>
<td>Oct-30, 2019</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Construction of 3 new high schools</td>
<td>3,300,000.00</td>
<td>Open, National, RFB</td>
<td>Post</td>
<td>No</td>
<td>Post</td>
<td>Jul-30, 2020</td>
<td>Oct-30, 2020</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Expansion of 23 junior high schools in rural areas</td>
<td>4,025,000.00</td>
<td>Open, National, RFB</td>
<td>Post</td>
<td>No</td>
<td>Post</td>
<td>Jul-30, 2020</td>
<td>Oct-30, 2020</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Expansion of 2 junior high schools in rural areas as demonstration schools using community development-driven approach</td>
<td>350,000</td>
<td>CDD</td>
<td>Post</td>
<td>No</td>
<td>Post</td>
<td>Jul-30, 2020</td>
<td>Oct-30, 2020</td>
<td></td>
</tr>
</tbody>
</table>
| 5 | School rehabilitation and renovation | 6,005,000.00 | Community-driven Development (CDD) | Post | No | Post | Oct-2020 | Dec-21, 2020 | This may be determined after a mid-term review
### Goods and Non-Consulting Services

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<thead>
<tr>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>6</th>
<th>7</th>
<th>8</th>
<th>9</th>
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</thead>
<tbody>
<tr>
<td>Ref. No.</td>
<td>Contract (Description)</td>
<td>Estimated Cost US$ million</td>
<td>Procurement Method/Arrangement</td>
<td>Prequalification (yes/no)</td>
<td>National Preference (yes/no)</td>
<td>Review by Bank (Prior / Post)</td>
<td>Expected bid opening date</td>
<td>Expected Contract Signature Date</td>
</tr>
<tr>
<td>1</td>
<td>Procurement of office furniture for the PDT</td>
<td>7,000.00</td>
<td>Limited, National RFQ</td>
<td>Post</td>
<td>No</td>
<td>Post</td>
<td>Oct-15, 2019</td>
<td>Nov-5, 2019</td>
</tr>
<tr>
<td>2</td>
<td>Procurement of office equipment for the PDT</td>
<td>10,000.00</td>
<td>Limited, National RFQ</td>
<td>Post</td>
<td>No</td>
<td>Post</td>
<td>Oct-15, 2019</td>
<td>Nov-5, 2019</td>
</tr>
</tbody>
</table>

### Consultancy Services

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<tr>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>6</th>
<th>7</th>
<th>8</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ref. No.</td>
<td>Description of Assignment</td>
<td>Estimated Cost US$</td>
<td>Selection Method/Arrangement</td>
<td>Review by Bank (Prior / Post)</td>
<td>Expected date of proposal submission</td>
<td>Expected Contract Signature Date</td>
<td>Comments</td>
</tr>
<tr>
<td>1</td>
<td>Consulting services for developing design standards, drawings, specifications as well as bills of quantity (national school construction strategy)</td>
<td>150,000.00</td>
<td>Limited, National, CQS</td>
<td>Post</td>
<td>Nov-15, 2019</td>
<td>Jan-15, 2020</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Consulting services for the construction supervision</td>
<td>750,000.00</td>
<td>Open, National QCBS</td>
<td>Post</td>
<td>Oct-16, 2020</td>
<td>Dec-16, 2020</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Consulting services to support girls’ education interventions to remove barriers to transition and completion (design girls’ scholarship program, define the role of female guidance counsellors and develop training modules and set up community engagement framework and operational plan).</td>
<td>100,000.00</td>
<td>Limited, National INDV</td>
<td>Post</td>
<td>Nov-11, 2019</td>
<td>Dec-10, 2019</td>
<td></td>
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<tr>
<td>4</td>
<td>Consulting services for development of the feedback-based training system, in particular the development and delivery of the training materials and program</td>
<td>720,000.00</td>
<td>Open, National, QCBS</td>
<td>Post</td>
<td>Dec-16, 2019</td>
<td>Feb-20, 2020</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Consulting services for the hiring of an Independent Verification Agency</td>
<td>750,000.00</td>
<td>Open, National, QCBS</td>
<td>Post</td>
<td>Aug-1, 2019</td>
<td>Oct-30, 2019</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Consulting services to review and revamp the existing pre-service teacher training program at University of Liberia</td>
<td>400,000.00</td>
<td>Open, National, QCBS</td>
<td>Post</td>
<td>Nov-20, 2019</td>
<td>Jan-20, 2020</td>
<td></td>
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<tr>
<td>7</td>
<td>Consulting services to develop a teaching workforce planning and management system</td>
<td>100,000.00</td>
<td>Open, National, CQS</td>
<td>Post</td>
<td>Mar-9, 2020</td>
<td>May-4, 2020</td>
<td></td>
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</tbody>
</table>
8. Consulting services to develop a textbook management system and build capacity at the Center for Curriculum and Textbook Research to maintain the system  150,000.00  Open, National, CQS  Post  Dec-16, 2019  Feb-20, 2020

9. Consulting services to develop a textbook application and digital platform for making textbooks available online and building capacity of the MoE to maintain the platform  150,000.00  Open, National, CQS  Post  Sept-10, 2020  Nov-10, 2020

10. Consulting services to support development of textbooks for five subject areas (Math, English, Physics, Chemistry and Biology) for grades 10, 11 and 12.  1,250,000.00  Open, International, QCBS  Prior  Nov-15, 2019  Jan-6, 2020

11. Consulting services to develop an ICT strategy for the integration of digital technology in education  200,000.00  Open, National, CQS  Post  Nov-26, 2019  Jan-27, 2020

12. Consulting services to conduct a feasibility study of capacity-building needs of MoE and education institutions involved in the project implementation and developing programs to address the identified capacity gaps.  500,000.00  Open, International, QCBS  Post  Sep-16, 2019  Nov-18, 2019


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**Training and Workshop**

(Training & Workshop activities are subject to TTL clearance)

<table>
<thead>
<tr>
<th>Ref. No.</th>
<th>Training, workshop and study tours</th>
<th>Estimated Cost (US$)</th>
<th>Estimated Duration (Days)</th>
<th>Expected Training/workshop Date</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Project launch workshop</td>
<td>15,000.00</td>
<td>TBA</td>
<td>TBA</td>
<td></td>
</tr>
<tr>
<td>3.</td>
<td>Training in Selection and Employment of Consultants and Contract Management</td>
<td>30,000.00</td>
<td>TBA</td>
<td>TBA</td>
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</tr>
</tbody>
</table>

**GENERAL NOTES**

1. **Training and capacity building:**

Training workshops (including training material and support), conference attendance and study tours, will be carried out based on approved annual training and allied activities plan by the TTL. The beneficiaries, after the training, will be requested to submit a brief report indicating what skills have been acquired and how these skills will contribute to enhance their performance and contribute to the attainment of the Project’s development objective.

2. **Operational Costs:**
These are expenditures incurred by the Recipient to finance: (i) the salaries of locally contracted support staff of the Project entities and units involved in Project implementation (excluding civil servants) and state contributions thereon; (ii) per diem and travel expenses of the operational staff performing their responsibilities under the Project; (iii) fuel and vehicle maintenance and insurance; (iv) communication technology (including, without limitation, internet and telephone) and maintenance of equipment; (v) rental expenses and utilities; (vi) building security and maintenance; (vii) translations services, photocopies and publications; (viii) bank commissions; and (ix) utilities and office supplies as defined in the FA.

Appendix 1

Letter of Acceptance of the World Bank’s Anti-Corruption Guidelines and Sanctions Framework

Date: __________

Invitation of Bids/Proposals No. __________

To: __________________________

We, along with our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not) consultants and personnel, acknowledge and agree to abide by the World Bank’s policy regarding Fraud and Corruption (corrupt, fraudulent, collusive, coercive, and obstructive practices), as set out and defined in the World Bank’s Anti-Corruption Guidelines in connection with the procurement and execution of the contract (in case of award), including any amendments thereto.

We declare and warrant that we, along our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not), consultants and personnel, are not subject to, and are not controlled by any entity or individual that is subject to, a temporary suspension, early temporary suspension, or debarment imposed by a member of the World Bank Group, including, inter alia, a cross-debarment imposed by the World Bank Group as agreed with other international financial institutions (including multilateral development banks), or through the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement. Further, we are not ineligible under the laws or official regulations of [Insert name of Employer as per bidding document] or pursuant to a decision of the United Nations Security Council.

We confirm our understanding of the consequences of not complying with the World Bank’s Anti-Corruption Guidelines, which may include the following:

a. rejection of our Proposal/Bid for award of contract;

b. in the case of award, termination of the contract, without prejudice to any other remedy for breach of contract; and

1 Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by International Bank for Reconstruction and Development Loans and the International Development Agency Credits and Grants, dated October 15, 2006, and revised in January 2011 and July 2016, as they may be revised from time to time.
c. sanctions, pursuant to the Bank’s Anti-Corruption Guidelines and in accordance with its prevailing sanctions policies and procedures as set forth in the Bank’s Sanctions Framework. This may include a public declaration of ineligibility, either indefinitely or for a stated period of time, (i) to be awarded or otherwise benefit from a Bank-financed contract, financially or in any other manner; (ii) to be a nominated sub-contractor, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project.

We understand that we may be declared ineligible as set out above upon:

a. completion of World Bank Group sanctions proceedings according to its prevailing sanctions procedures;

b. cross-debarment as agreed with other international financial institutions (including multilateral development banks);

c. the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement; or

d. temporary suspension or early temporary suspension in connection with an ongoing World Bank Group sanctions proceeding.

For avoidance of doubt, the foregoing effects of ineligibility do not extend to a sanctioned firm’s or individual’s execution of its ongoing Bank-financed contracts (or its ongoing sub-agreements under such contracts) that are not the subject of a material modification, as determined by the Bank.

We shall permit, and shall cause our sub-contractors, sub-consultants, agents (whether declared or not), personnel, consultants, service providers or suppliers, to permit the Bank to inspect all accounts, records, and other documents relating to the procurement process and/or contract execution (in the case of award), and to have them audited by auditors appointed by the Bank.

We agree to preserve all accounts, records, and other documents (whether in hard copy or electronic format) related to the procurement and execution of the contract.

Name of the Bidder/Consultant: _________________

Name of the person duly authorized to sign the Bid/Proposal on behalf of the Bidder/Consultant:

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2 For the avoidance of doubt, a sanctioned party’s ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification, expressing interest in a consultancy, and bidding, either directly or as a nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

3 A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the particular bidding document) is one which has been: (i) included by the bidder in its pre-qualification application or bid because it brings specific and critical experience and know-how that allow the bidder to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

4 Inspections in this context are usually investigative (i.e., forensic) in nature: they involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to accessing and examining a firm’s or individual’s financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data, and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff and other relevant individuals; performing physical inspections and site visits; and obtaining third-party verification of information.
Title of the person signing the Letter: ____________
## General Information

**Country:** Liberia  
**Loan/Cre No:**  
**Project Name:** Improving Results in Secondary Education (IRISE)  
**Executing Agency:** Ministry of Education

### WORK

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<tbody>
<tr>
<td>LR-MOE-136230-000</td>
<td>Rehabilitation of 2 new high schools</td>
<td>Procurement</td>
<td>Post</td>
<td>Request for quote - National</td>
<td>Single Stage - One Envelope</td>
<td>3,500,000.00</td>
<td>0.00</td>
<td>Tender Implementation</td>
<td>LR-MOE-138393-GO-RFQ</td>
<td>LR-MOE-138793-GO-RFQ</td>
<td>2020-08-11</td>
<td>2020-11-15</td>
<td>2022-11-30</td>
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<tr>
<td>LR-MOE-136230-000</td>
<td>Expansion of 22 junior high schools</td>
<td>Procurement</td>
<td>Post</td>
<td>Request for quote - National</td>
<td>Single Stage - One Envelope</td>
<td>4,000,000.00</td>
<td>0.00</td>
<td>Tender Implementation</td>
<td>LR-MOE-138392-GO-RFQ</td>
<td>LR-MOE-138238-GO-RFB</td>
<td>2020-08-11</td>
<td>2020-11-15</td>
<td>2022-11-30</td>
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<tr>
<td>LR-MOE-136230-000</td>
<td>Rehabilitation of 3 senior high schools</td>
<td>Procurement</td>
<td>Post</td>
<td>Request for quote - National</td>
<td>Single Stage - One Envelope</td>
<td>3,500,000.00</td>
<td>0.00</td>
<td>Tender Implementation</td>
<td>LR-MOE-138392-GO-RFQ</td>
<td>LR-MOE-138792-GO-RFQ</td>
<td>2020-08-11</td>
<td>2020-11-15</td>
<td>2022-11-30</td>
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<tbody>
<tr>
<td>LR-MOE-136230-000</td>
<td>Capacity building, technical assistance, project coordination, and monitoring and evaluation</td>
<td>Procurement</td>
<td>Post</td>
<td>Request for Operations</td>
<td>Limited</td>
<td>Single Stage - One Envelope</td>
<td>3,500,000.00</td>
<td>0.00</td>
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<td>LR-MOE-138143-GO-RFQ</td>
<td>LR-MOE-138393-GO-RFQ</td>
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<td>2020-11-15</td>
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<tr>
<td>LR-MOE-136230-000</td>
<td>Capacity building, technical assistance, project coordination, and monitoring and evaluation</td>
<td>Procurement</td>
<td>Post</td>
<td>Request for Operations</td>
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<td>Single Stage - One Envelope</td>
<td>3,500,000.00</td>
<td>0.00</td>
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<td>LR-MOE-138392-GO-RFQ</td>
<td>LR-MOE-138792-GO-RFQ</td>
<td>2020-08-11</td>
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### NON CONSULTING SERVICES
### CONSULTING FIRM

#### Activity Reference No./Descriptions
- **DEAS/CON1/D1**: Consulting services to develop a knowledge management and digital platform.
- **DEAS/CON1/D2**: Consulting services to develop a knowledge platform.
- **DEAS/CON1/D3**: Consulting services to develop a knowledge platform.
- **DEAS/CON1/D4**: Consulting services to develop a knowledge platform.
- **DEAS/CON1/D5**: Consulting services to develop a knowledge platform.
- **DEAS/CON1/D6**: Consulting services to develop a knowledge platform.
- **DEAS/CON1/D7**: Consulting services to develop a knowledge platform.
- **DEAS/CON1/D8**: Consulting services to develop a knowledge platform.
- **DEAS/CON1/D9**: Consulting services to develop a knowledge platform.
- **DEAS/CON1/D10**: Consulting services to develop a knowledge platform.

#### Market Approach
- Online.
- National.

#### Contract Type
- Prequalification.

#### Method
- Qualification.

#### Assessment and Evaluation
- Technical.

#### Project Status
- Planning.

#### Procurement Process
- Prequalification.

#### Estimated Amount (US$)
- 100,000.00
- 150,000.00
- 200,000.00
- 250,000.00

#### Project Management
- Development.

#### Review Type
- Market.

#### Market Approach
- Development.

#### Contract Type
- Prequalification.

#### Method
- Technical.

#### Assessment and Evaluation
- Qualification.

#### Project Status
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#### Review Type
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#### Market Approach
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#### Contract Type
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#### Method
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#### Project Status
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#### Procurement Process
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- 150,000.00
- 200,000.00
- 250,000.00

#### Project Management
- Development.

#### Review Type
- Market.

#### Market Approach
- Development.
**Consulting Services to Support Identification and Development of Innovative and Sustainable Strategies for the Upgrading of Secondary Education Programs**

<table>
<thead>
<tr>
<th>Activity Title</th>
<th>Baseline and Current Status</th>
<th>Qualification Type</th>
<th>Qualification Details</th>
<th>Proposed Duration</th>
<th>Amount ($)</th>
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<tr>
<td><strong>LR-MOE-138791-CS-INDV</strong></td>
<td>Open</td>
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<td><strong>LR-MOE-138790-CS-QCBS</strong></td>
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**Note:** The table above is an excerpt of a larger document. For a complete view, please refer to the original text. The table contains details regarding the type of consulting services, qualifications, proposed duration, and amounts involved in the activities.
<table>
<thead>
<tr>
<th>Project Code</th>
<th>Project Title</th>
<th>Summary</th>
<th>Post</th>
<th>Consultant</th>
<th>Selection</th>
<th>Total Amount</th>
<th>Amount Spent</th>
<th>Actual Start Date</th>
<th>Actual End Date</th>
<th>Planned Start Date</th>
<th>Planned End Date</th>
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<tbody>
<tr>
<td>LR-MOE-138778-CS-INDV</td>
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<td>Capacity building, technical assistance, project formulation, implementation, and evaluation</td>
<td>Post-Individual Consultant</td>
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<td>2020-04-20</td>
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<td>LR-MOE-138251-CS-INDV</td>
<td>Hiring of a National Contract Management Specialist</td>
<td>Improving access and learning environment at the senior secondary level</td>
<td>Post-Individual Consultant</td>
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<td>Consulting services to support girls’ education interventions</td>
<td>Increasing opportunities for girls to transition to and complete senior secondary education</td>
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